

TRANSFORMATIVE JUSTICE PROJECT | DOCUMENT 4

The TJP Partner Prospectus

Who We Need, What We Ask, Why It Matters to You

Vision. TJP reframes the narrative of harm, healing, and prevention.

Mission. To implement the principles and practices of Transformative Justice across all sectors of South Carolina.

Governed by: SCDC Division of Programs, Reentry, and Rehabilitative Services (oversight) | Board of Volunteers (direction) | Interdepartmental Committee (supervision)

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SUMMARY

What this is. The TJP Partner Prospectus is the tool that the Board of Volunteers and SCDC staff use to invite partners from across South Carolina into the work of the Transformative Justice Project (TJP). It names who we should reach, what each group cares about most, what TJP can give them, and exactly what we will ask for.

Who it is for. The Board of Volunteers, the Interdepartmental Committee, and the SCDC Division of Programs, Reentry, and Rehabilitative Services use it for outreach. TJP residents use it in the Think Tank to research partners and draft pitches on paper. **Residents never contact outside organizations directly and never ask for donations.** All outside contact runs through SCDC-approved channels.

What is inside. The case for partners (Why TJP Must Exist); a one-page Leave-Behind; seventeen sector profiles with hot buttons, offers, asks, pitches, and needs; a Priority Target List of 25; a four-level Partnership Menu; the Annual Summit concept; the Outreach Pipeline with a letter template and MOU checklist; four worksheets; and two tools, the **CLEAN Code** for ethical outreach and the **HOPE Pitch** formula.

One sentence version. We are asking South Carolina's courts, clinics, campuses, congregations, and communities to help us turn people who caused harm into people who prevent it, and we are showing each of them exactly what they get back.

Part 1: Why TJP Must Exist

WHY TJP MUST EXIST

Almost everyone in a South Carolina prison comes home. The Coastal Community Foundation, citing the ACLU, notes that about 95 percent of state prisoners are eventually released. The only real question is **who they will be when they arrive**. They will live next to your members, sit in your pews, apply for your jobs, walk into your clinics, and stand in front of your judges. Every partner in this document already pays the cost of harm that was never healed. TJP asks you to invest upstream instead.

The problem every partner already feels

A sheriff sees the same names coming back through booking. A clinic director sees crisis beds filled by untreated trauma. A victim advocate sees a survivor who never got an answer to "Why?" A legislator sees a corrections budget that grows while the public feels no safer. These are four views of one problem: **harm that is punished but not understood, and so repeats**.

What TJP does about it

TJP reframes the narrative of harm, healing, and prevention. That is our vision. Our mission is to implement the principles and practices of Transformative Justice across all sectors of South Carolina.

In plain words, TJP does three things:

1. **It changes the person.** Thirteen courses on the brain, trauma, shame, addiction, empathy, communication, and systems teach why harm happens, starting with their own.
2. **It changes the product.** In the Think Tank residents research; in the Task Force they build, pilot, and deliver prevention tools aimed at real South Carolina harms.
3. **It changes the community.** Through four channels (written, recorded, live visitors, and training other incarcerated people), those tools reach schools, congregations, youth programs, and agencies.

Why partners, and why now

TJP cannot do this alone, and should not try. A prevention tool never tested outside is a guess. A Keystone scored only by its builders is a pat on the back. A trauma course without licensed professionals is a risk. **Partners are how TJP stays honest, safe, and useful.**

ANALOGY

A seed does not grow in a jar on the shelf. It needs soil, water, light, and someone who checks on it. TJP is the seed. The courses, the Keystone, and the residents' commitment are real. But the soil is South Carolina: its clinics, courts, campuses, and congregations. Without soil, even a good seed stays a seed.

What makes TJP different

Most programs	TJP
Residents receive a curriculum	Residents research, build, and test curricula for others
Success is completion	Success is adoption by someone outside
Data is attendance	Validated measures, behavior, and products, tracked for years

BOTTOM LINE

Harm that is only punished comes back. Harm that is understood can be prevented. TJP trains the people closest to harm to become builders of prevention, and it needs partners to make that work safe, tested, and useful to South Carolina.

Part 2: How Outreach Works at TJP (Read This First)

CAUTION

TJP operates inside the South Carolina Department of Corrections. Every outreach step must follow SCDC policy. Nothing in this prospectus overrides an SCDC rule, a warden's instruction, or a volunteer services requirement. When in doubt, ask the Interdepartmental Committee first.

The three levels of leadership

TJP is **not** a resident-led initiative. Three levels of leadership govern it. Partners should know this on the first page, because it tells them who they are dealing with.

Level	Who	Role	Role in outreach
Oversight	SCDC Division of Programs, Reentry, and Rehabilitative Services	Sets policy, approves agreements	Approves formal agreements and MOUs; sets the rules for data sharing
Direction	Board of Volunteers	Trustees of the vision and mission; guardians of program integrity	Leads outreach, signs introductory letters, hosts visits, stewards partners
Supervision	Interdepartmental Committee: Associate Warden for Programs, Programs Supervisor, Chaplains, Education Leader	Daily supervision at the institution	Approves visits, schedules, materials, and what residents may prepare

The CLEAN Code for outreach

Every person who does outreach for TJP follows five rules. We call them the **CLEAN Code**.

Letter	Rule	What it means in practice
C	Channels are approved	All outside contact runs through SCDC-approved channels and the Interdepartmental Committee.
L	Leaders do the asking	The Board of Volunteers and staff do outreach. Residents never solicit money, goods, favors, or contacts.
E	Every gift is logged	Every donation, hour, and book is recorded and reported in The TJP Monthly Report.
A	Access is never for sale	No partner buys influence, stories, or special treatment. Recognition is thanks, not a trade.
N	No promises we cannot keep	We never promise outcomes, release dates, or data we have not been approved to share.

WHY THIS IS HERE

Partners will ask first: "Who is in charge?" A clear answer builds trust faster than any pitch. It also protects residents: no resident should ever be where a donation, visit, or relationship could look like a favor or a pressure point.

BOTTOM LINE

Residents build the work. Leaders carry it outside. Every contact is approved, every gift is logged, and nothing is for sale.

Part 3: The Leave-Behind (One-Page TJP Overview)

Photocopy this page on its own and hand it to any visitor, official, or potential partner.

Transformative Justice Project (TJP): At a Glance

A South Carolina Department of Corrections program, governed by SCDC, a Board of Volunteers, and an institutional Interdepartmental Committee.

Our Vision. TJP reframes the narrative of harm, healing, and prevention.

Our Mission. To implement the principles and practices of Transformative Justice across all sectors of South Carolina.

What TJP is. A 48-bed, multi-year program with cohorts of 12 to 15 residents who study the science of harm and healing, then design, test, and deliver prevention tools for South Carolina communities, working in the **Think Tank** (research) and the **Task Force** (build, pilot, deliver).

The 13 courses (10 weeks each; research, then build and pilot, then deliver):

#	Course	#	Course
1	Constructing a Changed Mind	8	Ask a Different Question
2	The Unmaking of a Criminal	9	Identity Is a Vote
3	The Science of Safety	10	Redemptive Compassion
4	Trauma and the Brain	11	Acts of Violence Are Failed Requests
5	The Unfinished Response	12	Leverage Points
6	The Engine of Violence	13	No One Educates Alone
7	The Attention You Own		

The Keystone. Teams of 3 to 5 pick one real, bounded South Carolina harm and build a complete, ready-to-use intervention package. An **external panel** scores it on Specificity, Evidentiary Rigor, Deployability, Honesty, and Adoption Potential. Adoption is tracked at 6, 12, 24, and 36 months.

Three levels of governance. Oversight: SCDC Division of Programs, Reentry, and Rehabilitative Services. Direction: the Board of Volunteers. Supervision: the Interdepartmental Committee (Associate Warden for Programs, Programs Supervisor, Chaplains, Education Leader).

Four channels to the community. (1) Written guides and curricula. (2) Recorded audio and video. (3) Live, approved visitors. (4) Training other incarcerated people.

Safety. Peer facilitators are educators, never therapists. Trauma-related sessions are always led by staff, with licensed professionals.

What we need. A closed, no-internet computer lab; recording equipment; durable furniture; textbooks for 13 courses; licensed mental health professional hours; a university research partner; external review panelists; mentors; printing; an Annual Summit.

How to help. Contact the TJP Board of Volunteers through the institution's Programs office. Every gift and hour is logged and reported monthly to all three levels of leadership.

"Harm that is understood can be prevented."

Part 4: The HOPE Pitch and How to Read the Sector Profiles

The HOPE Pitch

Every pitch in this document follows one simple shape. We call it **HOPE**.

Letter	Step	Question it answers
H	Hot button	What keeps this person up at night? Name it in their words.
O	Offer	What does TJP give them that they cannot easily get elsewhere?
P	Proof	How will we show it worked? (Tie to a PROOF line.)
E	Exact ask	One specific, small, first request. Not "support us."

ANALOGY

A good pitch is a key, not a crowbar. A crowbar forces a door open. A key fits the lock that is already there. The hot button is the shape of the lock. If you do not know their hot button, you do not have a key yet; you have a crowbar.

What "hot button" means

A **hot button** is what a person or organization cares about most: what they worry about, what they are blamed for, and what they are measured on. Find that, and you know what to say.

The TJP Needs Analysis categories (for connecting dots)

Code	Need	Plain description
N1	Technology	10 LAN-only PCs, 2 printers, scanner, laminator, label maker, paper, toner
N2	Recording	Audio and video equipment for podcasts, course documentation, training
N3	Furniture	Modular, durable tables and chairs for the Think Tank and Task Force
N4	Textbooks	Core texts for the 13 courses
N5	Clinical hours	Licensed mental health professionals for trauma-adjacent sessions
N6	Research	University evaluation and research partnership
N7	Review panels	External panelists for Keystone defenses
N8	Mentors	Approved volunteer mentors for residents
N9	Printing	Printing and binding of guides, curricula, and reports

Code	Need	Plain description
N10	Summit	The Annual Summit

The ways partners can help (Louis's list, plus more)

From Louis	Added ideas
Expand our network of partners	Pilot a TJP tool with a real audience and report results
Connect TJP to decision makers	Write a letter describing what they saw on a visit
Lobby in legislation (partners on their own behalf)	Host a TJP guide in their library or resource shelf
Serve on review panels	Train staff in a specialized method (CIT, trauma screening, circles)
Supply course materials (books)	Provide a student intern or graduate researcher under supervision
Co-facilitate courses	Serve as an "Observer" on a PROOF line
Donate technology and supplies	Offer a reentry pathway (housing, job, recovery support) after release
Mentor TJP residents	Advise on a single Keystone topic in their field of expertise
Provide specialized training	Donate printing or binding services
Communicate across sectors	Contribute a victim-centered perspective to course design
Spread the vision and mission	Co-author or peer-review a publication about TJP outcomes
Attend the Annual Summit	Sponsor recording equipment for Channel 2

BOTTOM LINE

Find the hot button, make the offer, show the proof, make one exact ask. That is HOPE. Everything in the sector profiles below follows it.

Part 5: The Sector Profiles

FACILITATOR NOTE

These profiles are starting points. Before any contact, a Board or staff member confirms the right office, the current leader, and the organization's rules. Sources were checked in September 2026. Where this document says "verify locally," do exactly that.

Sector 1: Behavioral Health (Mental Health)

Who to contact. The **South Carolina Department of Behavioral Health and Developmental Disabilities (BHDD)**, Office of Mental Health. In 2025, South Carolina merged the former Department of Mental Health, DAODAS, and the Department of Disabilities and Special Needs into this one cabinet agency. Its Office of Mental Health runs community mental health centers and forensic services statewide. *Note: "the Department of Mental Health" that Louis named is now this office.* Also: **NAMI South Carolina**; the **National Crime Victims Research and Treatment Center at MUSC** (see Sector 3).

Their hot buttons.

- People cycling between crisis care, jail, and prison without lasting recovery.
- Continuity of care at reentry: the gap between the prison gate and the first clinic visit.

What TJP offers them.

- **Trauma-literate peers:** residents who have studied Porges, van der Kolk, Levine, and Mate in depth, and who know the difference between education and therapy.
- **A bridge into services:** TJP graduates who understand why treatment matters and can encourage others to keep appointments after release.
- **Tools for their clients:** plain-language guides (for example, a family guide to trauma responses).

The ask.

- Provide licensed clinician hours for trauma-adjacent sessions (Courses 3, 4, 5).
- Review TJP's safety and scope rules for trauma content.
- Serve on Keystone review panels.

The pitch.

We know your centers see the same people return in crisis, and we know the hardest gap in South Carolina is the one between the prison gate and the first appointment. The Transformative Justice Project is building a group of residents who understand trauma, the nervous system, and addiction at a depth most people never reach, and who know they are educators, not therapists. What we need from you is the part we must never fake: licensed professionals in the room when our courses touch trauma. In return, you gain trained peers who push others toward care, practical guides your staff can use, and measured results shared under a formal agreement. We are asking for one thing first: a meeting to review our trauma safety rules and scope, so the work is safe from the start.

The need it fills. N5 Clinical hours (primary); N7 Review panels; N6 Research.

Sector 2: Substance Use and Recovery

Who to contact. **BHDD Office of Substance Use Services** (formerly DAODAS), which covers prevention, treatment, and recovery support statewide; **FAVOR Upstate** (Faces and Voices of Recovery), a recovery community organization offering free peer recovery support in Anderson, Greenville, Oconee, Pickens, and Spartanburg counties. Other recovery community organizations and county alcohol and drug authorities: verify locally.

Their hot buttons.

- Overdose deaths, especially in the weeks after release from prison, when tolerance is low.
- Stigma that keeps people from asking for help.

What TJP offers them.

- **Course 8, Ask a Different Question** (Mate, Stringer): residents learn addiction as a response to pain, not a moral failure. This is the language the recovery movement already uses.
- **Potential future peers:** residents with deep training who may pursue peer support certification after release (verify eligibility rules locally).

The ask.

- Co-facilitate or guest-teach sessions in Course 8, and donate recovery literature.
- Mentor residents who plan a recovery-support career.
- Provide a reentry connection to recovery community centers after release.

The pitch.

You know the most dangerous weeks in recovery are often the first weeks home. The Transformative Justice Project is preparing people for those weeks years ahead of time. In our course Ask a Different Question, residents study addiction the way your peer specialists already talk about it: as pain looking for relief, not as a character flaw. They then build real prevention tools for families and young people, and test them before they are shared. We would be honored to have recovery voices in the room. We are asking you to guest-teach one session, share recovery materials for our library, and consider a warm connection for graduates when they come home. In return, you gain future peers who already speak your language and tools your centers can use.

The need it fills. N4 Textbooks; N8 Mentors; N5 Clinical hours (for clinical content only).

Sector 3: Victim Services and Survivors

Who to contact. The **South Carolina Attorney General's Crime Victim Services Division**, including the **Crime Victim Ombudsman**; **SCDC Victim Services**; **SC Department of Probation, Parole and Pardon Services Victim Services**; the **South Carolina Victim Assistance Network (SCVAN)**, which provides free legal services to victims of violent crime statewide; the **South Carolina Coalition Against Domestic Violence and Sexual Assault (SCCADVASA)**, a coalition since 1981 working with 22 member organizations; the **National Crime Victims Research and Treatment Center (NCVRTC) at MUSC**, founded in 1977.

Their hot buttons.

- Survivors' safety and their right not to be re-traumatized.
- Survivors' unanswered questions, especially "Why did this happen?" and "Will it happen to someone else?"

What TJP offers them.

- **The Personal Narrative:** accountability statements written in orientation that may be offered to support healing only when a survivor's therapist deems it appropriate and the survivor chooses, including to survivors who were not the writer's own victims.
- **Course 2, The Unmaking of a Criminal (Zehr):** restorative justice taught with the victim at the center.

The ask.

- Advise TJP on a victim-centered protocol for the Personal Narrative (this is essential before any statement leaves the building).
- Serve on Keystone review panels, especially for domestic violence and abuse projects.
- Provide specialized training to staff on trauma-informed, survivor-centered practice.

The pitch.

We want to begin with what matters most to you: survivors come first, and no program should ever use their pain as a stage. The Transformative Justice Project asks residents to take full responsibility for harm, in writing, and to study why harm happens so they can help prevent it. Some survivors have told advocates they want answers and assurance that it will not happen to someone else. We will not decide that for anyone. We are asking you to help us design the rules: when, how, and whether a written accountability statement is ever offered, and only through a survivor's therapist and choice. We also invite you to score our residents' prevention projects, because nobody knows better whether a plan would truly protect people.

The need it fills. N7 Review panels (primary); N5 Clinical hours (protocol review); N10 Summit.

CAUTION

Victim services partners must never be approached with an ask that sounds like "help our residents." Lead with survivors, safety, and prevention. Never share a Personal Narrative with any outside party without the full protocol, SCDC approval, and survivor-side clinical judgment.

Sector 4: Judges and the Courts

Who to contact. The **South Carolina Judicial Branch**, including its treatment courts (drug courts and mental health courts) and the **SC Courts Mental Health Initiative**. Individual circuit and family court judges: approach only through appropriate, ethical channels (verify locally with Court Administration).

Their hot buttons.

- Fair, lawful outcomes and public confidence in the courts.
- Seeing the same defendants again.

What TJP offers them.

- **The restorative lens:** Course 2 (Zehr) teaches residents to name harm, needs, and obligations, the same questions many treatment courts ask.
- **A perspective on sentencing and treatment:** Keystone projects often study what happened at key forks in the road, including court decisions. Judges can see what intervention points look like from the other side.
- **Keystone review panel seats:** judges and retired judges bring unmatched credibility to scoring "Deployability" and "Honesty."

The ask.

- Serve on (or recommend retired judges for) a Keystone review panel.
- Attend a Channel 3 live presentation during an approved visit.
- Connect TJP to treatment court coordinators who might pilot a TJP tool.
- Attend the Annual Summit.

CAUTION

Judicial ethics rules limit what sitting judges can endorse, fund, or say. Never ask a sitting judge to advocate, donate, or comment on any case. Education and panel review of bounded projects are the right asks. Verify locally.

The pitch.

Every week you make decisions with limited options and little information about what actually changes a person. The Transformative Justice Project is a place where residents study the science of harm and then build prevention tools aimed at real South Carolina problems, the same problems that fill your docket. We are not asking you to comment on any case or endorse anyone. We are asking for your judgment in a different room: to sit on a panel that scores residents' Keystone projects for specificity, evidence, honesty, and whether they would actually work. Your perspective would make those projects stronger and more credible. And you would see, firsthand, what accountability looks like when it is taught rather than only sentenced.

The need it fills. N7 Review panels (primary); N10 Summit.

Sector 5: Prosecutors, Defenders, and the Bar

Who to contact. The **South Carolina Commission on Prosecution Coordination**, which supports the state's circuit solicitors and oversees pretrial intervention and diversion programs; individual **Circuit Solicitors' Offices**, many of which run diversion and alternative courts; the **South Carolina Commission on Indigent Defense**, which oversees public defenders statewide; the **South Carolina Bar Pro Bono Program** (in 2025, 856 attorneys gave 29,609 hours to 1,524 clients in 45 of 46 counties).

Their hot buttons.

- Solicitors: public safety, victims' voices, and diversion programs that actually work.
- Public defenders: heavy caseloads, and clients with trauma, addiction, and mental illness that no one addressed earlier.
- Both: reoffending, and the lack of good community programs to divert people toward.
- The Bar: meaningful pro bono work and access to justice.

What TJP offers them.

- **Diversion-ready tools:** Keystone packages built for specific harms (for example, a youth anger course or a domestic violence prevention guide) that could be offered through diversion programs, after testing.

The ask.

- Review a Keystone project in their area of practice.
- Help identify one real diversion program that could pilot a TJP tool.
- Serve on a review panel, or review TJP materials for legal accuracy (Bar volunteers).
- Teach record-clearing basics for reentry (general education only, not individual legal advice).

The pitch.

Diversion only works if there is something good to divert people toward. The Transformative Justice Project trains residents to study real South Carolina harms, trace the moments where things went wrong, and build tested, ready-to-use prevention programs. Some of those programs could serve the very people your office sees before their cases become prison sentences. We are asking you to review one project in your area and tell us honestly whether it would work in your circuit. If it would not, tell us why; we will fix it. If it would, help us find one place to pilot it. Every result is measured and reported, so you will know exactly what you are recommending.

The need it fills. N7 Review panels; N6 Research (pilot data).

Sector 6: Law Enforcement

Who to contact. The **South Carolina Sheriffs' Association** (since 1913, serving all 46 sheriffs); the **South Carolina Criminal Justice Academy** and the **Law Enforcement Training Council**; municipal police departments (verify locally); **NAMI South Carolina's Crisis Intervention Team (CIT)** program, a free five-day training for officers.

Their hot buttons.

- Officer safety and the risk that any encounter turns violent.
- Mental health calls that officers were never trained for.
- Youth violence and gang recruitment.
- Repeat offenders.

What TJP offers them.

- **Course 6, The Engine of Violence** (Gilligan, Brown, Tangney): why shame drives violence, and what de-escalates it.
- **Course 11, Acts of Violence Are Failed Requests** (Rosenberg): Nonviolent Communication skills that pair with de-escalation training.
- **Youth intervention tools:** prevention packages aimed at the points where young people are recruited into violence.

The ask.

- Provide specialized training (for example, a CIT instructor presenting to residents on how officers experience a crisis call).
- Attend a Channel 3 presentation on shame and violence.
- Serve on a Keystone panel for violence prevention projects.

The pitch.

Your officers walk into the most dangerous moments in South Carolina, often with people in crisis whose anger started long before the call. The Transformative Justice Project studies exactly that: why shame turns into violence, how the body reacts to threat, and what words actually calm a situation down. Our residents are building prevention tools for the young people you worry about most, before they ever meet an officer in the worst moment of their lives. We are asking you to send one trainer, perhaps from your crisis intervention program, to share how officers see these encounters. Residents will learn from you, and you will see what violence prevention looks like from the people who once caused harm and now work to stop it.

The need it fills. N7 Review panels; N8 Mentors (specialized training); N10 Summit.

Sector 7: State Legislators and Local Decision Makers

Who to contact. Members of the committees that shape corrections and criminal justice. As listed on the South Carolina Legislature's website in September 2026: the **Senate Corrections and Penology Committee** (Chair: Sen. Shane R. Martin); the **Senate Judiciary Committee** (Chair: Sen. Luke A. Rankin); the **House Judiciary Committee** (Chair: Rep. Weston J. Newton), which includes a **Criminal Laws Subcommittee**; and the **House Legislative Oversight Committee**, which reviews SCDC. Also: each legislator whose district includes the institution. Committee leadership changes; verify locally. For local leaders: the **Municipal Association of South Carolina**, the **South Carolina Association of Counties**, and county councils, mayors, and school boards near the institution and in residents' home counties.

Their hot buttons.

- Taxpayer cost, public safety in their district, and whether programs deliver results voters can see.

What TJP offers them.

- **Measured results:** The TJP Evidence System tracks validated measures, behavior, and products for years, not weeks.
- **A low-cost model:** donated goods and volunteer partners stretch every public dollar.
- **District impact:** prevention tools delivered to schools, churches, and youth programs in their communities.

The ask.

- Visit TJP during an approved tour.
- Connect TJP to agencies, schools, and youth programs in their district that could pilot a tool.
- Attend the Annual Summit.

CAUTION

SCDC is a state agency. Contact with legislators about TJP should be coordinated through SCDC's official channels (for example, its legislative liaison office; verify locally). Neither residents nor volunteers speaking for TJP should lobby for bills. Outside partner organizations may advocate on their own behalf.

The pitch.

South Carolinians want two things from their prisons: safety now, and fewer victims later. The Transformative Justice Project is designed to deliver both, and to prove it. Residents study the science of harm and then build prevention programs for real problems in our communities, from youth violence to domestic abuse. Every step is measured, from validated tests to whether a school or church adopts the tool. Much of the equipment and expertise is donated. We are not asking for a bill or a budget line. We are asking you to see it: one visit, forty-five minutes, and a short monthly summary of results. Then decide for yourself whether this is the kind of program South Carolina should grow.

The need it fills. N10 Summit; indirectly all needs (network and decision makers).

Sector 8: Probation, Parole, and Pardon Services

Who to contact. The **South Carolina Department of Probation, Parole and Pardon Services (PPP)**, which supervises about 20,000 people in the community and serves victims; the **Board of Pardons and Pardon Services**.

Their hot buttons.

- Successful supervision: people who keep jobs, housing, and treatment.
- Revocations and new offenses.

What TJP offers them.

- **Better-prepared people:** TJP graduates arrive with years of training in emotional regulation, communication, and accountability.
- **Evidence:** long-term data on behavior change that may inform supervision planning (only as shared under approved agreements).

The ask.

- Provide specialized training: a presentation on what successful supervision looks like.
- Advise TJP on reentry planning.
- Serve on a Keystone panel.

The pitch.

The people you supervise succeed or fail in the first months home, and much of that depends on skills they did or did not build inside. The Transformative Justice Project spends years building those skills: managing stress, communicating under pressure, owning harm, and helping others. Our residents also build tools, such as short guides on trauma and shame, that your officers could use with the people on their caseloads. We are asking for one presentation from your staff on what success on supervision really takes, so our residents can prepare for it. We will share what we learn and measure what changes. Our goal and yours are the same: people who come home and stay home.

The need it fills. N8 Mentors (specialized training); N6 Research; N7 Review panels.

Sector 9: Juvenile Justice and Youth Prevention

Who to contact. The **South Carolina Department of Juvenile Justice (SCDJJ)**, including its Prevention and Intervention programs, Community Juvenile Arbitration, and volunteer program. In 2023, SCDJJ launched a **Credible Messengers Initiative** with the Credible Messenger Mentoring Movement (CM3) and the local nonprofit Path2Redemption. Youth organizations: local **Boys and Girls Clubs** (for example, of the Midlands and of the Lowcountry) and **Big Brothers Big Sisters** (for example, of the Upstate and of the Lowcountry).

Their hot buttons.

- Keeping young people out of the adult system, and out of DJJ in the first place.
- Youth violence, gangs, and guns.

What TJP offers them.

- **Credible messenger training:** Course 13, No One Educates Alone (Freire, hooks), trains residents to teach from lived experience.
- **Prevention packages for young people:** Keystone projects built for specific forks in the road (school discipline, first arrest, gang recruitment).
- **Recorded messages (Channel 2):** approved audio or video from residents that youth programs could use, where policy permits.

The ask.

- Pilot a TJP youth tool with a small group and report results.
- Advise on what reaches young people, so residents build the right thing.

The pitch.

We share your goal: reach young people before the system does. Our residents are adults who remember exactly where their own paths turned, and the Transformative Justice Project trains them to turn that memory into careful, tested prevention tools. In our final course, residents learn to teach as credible messengers: not to preach, but to be honest about what reached them and what did not. We are asking you to help us build the right thing. Tell us what your young people need. Then, when a tool is ready, let us pilot it with a small group and measure the results together. If it works, it is yours to use. If it does not, we will learn and fix it.

The need it fills. N7 Review panels; N6 Research (pilot data); N2 Recording (youth messages).

Sector 10: Universities and Researchers

Who to contact.

- **University of South Carolina:** Department of Criminology and Criminal Justice; College of Social Work (criminal justice research area, including incarceration's effects on families and trauma); the **South Carolina Restorative Justice Initiative** at the Joseph F. Rice School of Law.
- **Clemson University:** Center for Public Safety Research (Department of Sociology, Anthropology and Criminal Justice); Institute on Family and Neighborhood Life.
- **College of Charleston:** listed as South Carolina's partner in the Inside-Out Prison Exchange Program.
- **Furman University:** Furman Prison Education Partnership, which has worked with Perry Correctional Institution using the Inside-Out model.
- **Wofford College** (South Carolina Innocence Initiative), **Winthrop University** (criminology and criminal justice), and **South Carolina State University** (criminal justice): smaller partners for panels, interns, and course sessions.
- **Benedict College:** prison education program; in August 2026 a student at Broad River Correctional Institution became the first person in SCDC history to earn a four-year degree through it.
- **Clafin University** (Pathways from Prison), **Southern Wesleyan University**, and **Voorhees University:** Second Chance Pell institutions.
- **Medical University of South Carolina (MUSC):** National Crime Victims Research and Treatment Center.

Their hot buttons.

- Publishable research with strong design and long follow-up.
- Community engagement and service-learning that deans and accreditors value.

What TJP offers them.

- **A research site** with cohorts (A, B, C, D) over a planned five-year horizon.
- **Longitudinal data** from The TJP Evidence System: validated instruments at week 1, week 10, and 6 months; behavioral markers; product artifacts; adoption tracked at 6, 12, 24, and 36 months. Access only under an IRB-approved, SCDC-approved agreement.
- **Publications:** co-authored evaluations of a program that is designed to be measured from day one.

The ask.

- Serve as TJP's lead evaluation partner (design the study, handle IRB, analyze data).
- Provide graduate students for approved research or teaching roles, and explore an Inside-Out style class.
- Serve on Keystone panels (faculty are ideal for "Evidentiary Rigor").

The pitch.

Researchers tell us the same thing: good data from inside prison walls is rare, and long-term data is rarer still. The Transformative Justice Project was designed to be measured from the first day. Every cohort takes validated measures at the start, the end of each course, and six months later. We track behavior, the prevention tools residents build, and whether communities actually adopt them, out to three years. We want a university partner to own the science: to design the evaluation, handle IRB approval, and publish honestly, whatever the results. In return, you gain a rare research site, co-authored publications, grant partnerships, and field experience for your students. We are asking for one meeting between your faculty, our Board of Volunteers, and SCDC to scope a study.

The need it fills. N6 Research (primary); N4 Textbooks; N7 Review panels; N10 Summit.

Sector 11: Prison Education and Learning Networks

Who to contact.

- **Edovo:** a nonprofit learning platform offering educational, vocational, and rehabilitative content to incarcerated learners at no cost to them. TJP has zero internet, so Edovo could reach residents only through SCDC-approved devices (verify locally); its printed or exported materials may still help.
- **The Inside-Out Center** (Temple University): trains faculty to run courses where campus and incarcerated students learn together.
- **Bard Prison Initiative's Consortium for the Liberal Arts in Prison:** advises colleges building prison education programs (no South Carolina member listed as of September 2026).
- **Prison Mindfulness Institute:** creator of **Path of Freedom**, a mindfulness-based emotional intelligence curriculum with a facilitator training pathway.
- **Compassion Prison Project** (see note below).

FACILITATOR NOTE

About the "Compassion Project." The best match we could verify is the **Compassion Prison Project**, founded in 2019 by filmmaker Fritzi Horstman. It is known for the "Compassion Trauma Circle" (seen in the film *Step Inside the Circle*), in which men step into a circle for each adverse childhood experience they lived through, and for its *Trauma Talks* video series and workbook. It works in U.S. and U.K. prisons. If Louis meant a different program, the Board should confirm.

Their hot buttons.

- Trained facilitators inside facilities.

What TJP offers them.

- **A trained, organized group of learners** who can pilot and critique curricula.
- **Peer facilitators** (Channel 4) who could help deliver approved programs to others.

The ask.

- Supply printed curriculum materials (for example, Path of Freedom books, Trauma Talks workbooks) for use on paper.
- Provide specialized facilitator training for staff.

The pitch.

You have spent years building learning that reaches people others gave up on. The Transformative Justice Project would like to learn from you and give something back. Our residents study trauma, mindfulness, and compassion in depth, then build and pilot their own prevention curricula. They are exactly the learners who can tell you, honestly and in detail, what works and what wobbles. We work on paper and on a closed computer network, so printed materials matter enormously. We are asking for your printed curriculum materials and one conversation about facilitator training for our staff. In return, you gain a serious pilot group, structured feedback, and a partner that may one day contribute new, tested content to your library.

The need it fills. N4 Textbooks; N9 Printing; N8 Mentors (training).

Sector 12: Faith Communities

Who to contact.

- **Kairos Prison Ministry of South Carolina:** part of an interdenominational Christian ministry founded in 1976, with Kairos Inside retreats, Kairos Outside (for women with incarcerated loved ones), and Kairos Torch (youth).
- **Prison Fellowship:** a national ministry that advocates for justice reform in South Carolina and helped pass the Crime Reduction and Sentencing Reform Act of 2010 (Senate Bill 1154).
- **South Carolina Christian Action Council:** an ecumenical council of Christian bodies working for unity and shared ministry across the state.
- **SCDC Pastoral Care Services** and institutional chaplains (who already sit on the Interdepartmental Committee).
- Local pastors' networks, ministerial alliances, and interfaith councils near the institution: verify locally.

Their hot buttons.

- Redemption, reconciliation, and restored families.
- Ministry that bears lasting fruit, not one-time events.

What TJP offers them.

- **Kairos-compatible restorative work:** TJP courses deepen what a Kairos weekend opens, with years of study on shame, empathy, and accountability.
- **Course 10, Redemptive Compassion,** and **Course 2** (Zehr, whose restorative justice work grew partly from faith communities).
- **Congregational reentry support tools:** guides that help a congregation welcome a returning member safely and wisely.

The ask.

- Mentor TJP residents (through SCDC volunteer registration).
- Form a congregational reentry circle for a graduate coming home.
- Pilot a TJP youth tool in a church youth program.
- Attend the Annual Summit.

The pitch.

You already believe no one is beyond redemption. The Transformative Justice Project puts that belief to work. Our residents spend years facing the harm they caused, studying why people hurt one another, and building tools that help families, congregations, and young people prevent harm before it starts. Many of our residents first felt hope through ministries like yours; TJP gives that hope structure and a job to do. We are asking your congregation to walk with us: mentor a resident, help us test a youth program, or form a small circle that welcomes a graduate home. Redemption is not only something that happens inside. It is something a community practices when a person comes back.

The need it fills. N8 Mentors (primary); N4 Textbooks; N9 Printing; N10 Summit.

Sector 13: Reentry Organizations

Who to contact.

- **JUMPSTART SC** (Spartanburg): a Christ-centered prison ministry and reentry organization, active since 2008, with in-prison discipleship, transition support, Restoration Village housing, and social enterprises; it partners with SCDC and PPP.
- **Alston Wilkes Society**: a statewide nonprofit founded in 1962, with residential reentry centers, veterans' housing, youth services, and community service coordinators in all 46 South Carolina counties.
- **Turn90** (North Charleston): founded in 2014, providing cognitive behavioral training, transitional work, job placement, and housing help for men after prison.
- **South Carolina Center for Fathers and Families**: statewide fatherhood programs that help fathers reconnect with their children (verify reentry-specific services locally).
- **SCDC Reentry Services**, which begins planning 24 months before release.

Their hot buttons.

- Participants who arrive ready: stable, motivated, and self-aware.
- Housing and jobs, which are scarce.

What TJP offers them.

- **Participants with years of preparation** in regulation, communication, and accountability.
- **Peer leaders** who can model the change for others in their programs.

The ask.

- Provide a reentry pathway for TJP graduates (housing, employment, mentoring).
- Mentor residents in the months before release.
- Pilot a TJP tool in a reentry group.

The pitch.

You know better than anyone that reentry begins long before release. The Transformative Justice Project prepares residents for years, not weeks. They study the brain, trauma, shame, and habits, and they practice leading others. By the time they reach your door, they have already built and tested programs to prevent harm. We would like to begin the relationship early. We are asking you to mentor residents in the months before release, lead one session on what the first ninety days really look like, and consider a place in your program for graduates who fit. In return, you get participants ready to lead, tools your staff can use, and results you can show your funders.

The need it fills. N8 Mentors (primary); N6 Research (outcomes after release).

Sector 14: Justice Reform Advocates

Who to contact.

- **SC4CJR (South Carolina for Criminal Justice Reform)**: public education, policy advocacy, research, and reentry support.
- **Justice 360** (Columbia): capital defense, juvenile sentencing, systemic reform.
- **ACLU of South Carolina**: including its Youth Justice Reform Now campaign.

- **South Carolina for Restorative Justice:** grassroots, survivor-led, focused on the school-to-prison pipeline.
- **Alliance for Safety and Justice / Crime Survivors for Safety and Justice:** a national survivors' network. No South Carolina chapter verified; verify locally.

Their hot buttons.

- Evidence that rehabilitation works, to support policy change.
- Youth justice and alternatives to long sentences.

What TJP offers them.

- **Data** (as approved and published) showing what happens when people are given serious education and responsibility.
- **A model** that shows transformative justice is practical, measured, and governed.

The ask.

- Spread the vision and mission to their networks.
- Advocate in the legislature for policies that support programs like TJP (on their own behalf; TJP does not lobby).
- Connect TJP to decision makers and funders.
- Attend the Annual Summit.

The pitch.

You spend your days making the case that people can change and that South Carolina can be both safer and fairer. The Transformative Justice Project is building the proof. Our residents study harm and healing, then build prevention programs that are tested, measured, and reviewed by outside experts. The program is governed by SCDC, a Board of Volunteers, and an institutional committee, so its results are credible to people who do not already agree with you. We are asking you to tell our story accurately, invite us into your networks, and attend our Annual Summit. When our published results are ready, they will be yours to use in making the case for change.

The need it fills. N10 Summit; network and decision-maker connections for all needs.

Sector 15: Workforce and Business

Who to contact. The **South Carolina Department of Employment and Workforce (DEW)**, whose Second Chance program places a staff member at an SCDC facility and supports returning citizens through **SC Works** centers (federal bonding, Work Opportunity Tax Credit information, job fairs during Second Chance Month in April); the **South Carolina Technical College System** and local technical colleges; the **South Carolina Chamber of Commerce** and local chambers; individual employers and local technology businesses (verify locally).

Their hot buttons.

- Worker shortages.
- Reliable, trainable employees who show up.

What TJP offers them.

- **Skills employers ask for:** communication, conflict resolution, teamwork, problem solving (the ADOPT process), and meeting discipline (The TJP Meeting Rhythm).
- **A documented record:** Keystone portfolios and course products that show what a graduate can actually do.

The ask.

- Donate technology: computers, printers, scanner, laminator, label maker (all to run with no internet).
- Provide specialized training (for example, workplace communication, basic IT).
- Offer interviews or hiring pathways for graduates.

The pitch.

Employers tell us the hardest things to find are not technical skills. They are people who communicate clearly, solve problems as a team, and stay calm under pressure. The Transformative Justice Project teaches exactly those skills, for years, and asks residents to prove them by building real products for real communities. Our graduates leave with a portfolio, not just a certificate. We are building a computer lab that runs on a closed network with no internet, and we need equipment. Your used business computers, printers, or a scanner could become the tools that residents use to build prevention programs. Every gift is logged and reported. When graduates are ready to work, we hope you will meet them.

The need it fills. N1 Technology (primary); N9 Printing; N2 Recording; N3 Furniture.

Sector 16: Philanthropy (Foundations and United Ways)

Who to contact. The **Central Carolina Community Foundation** (Midlands); the **Coastal Community Foundation of South Carolina** (nine coastal counties; its Economic Mobility Fund made a \$45,000 grant to Turn90 in 2023); other community foundations in the institution's region (verify locally); the **United Way Association of South Carolina**, which supports local United Ways and runs SC 211, VolunteerSC, and AmeriCorps SC.

Their hot buttons.

- Measurable community impact.
- Reaching root causes, not just symptoms.
- Strong, accountable partners with clear governance.

What TJP offers them.

- **Clear governance:** three levels of leadership and a monthly report.
- **Measured outcomes** from The TJP Evidence System.

The ask.

- Grants to the approved fiscal channel for equipment, books, and the Summit (the Board and SCDC determine the right channel; verify locally).
- Attend the Annual Summit.

The pitch.

Most grants pay for services that end when the money ends. A gift to the Transformative Justice Project pays for tools that keep working. A set of textbooks serves every cohort for years. A small computer lab lets residents build prevention guides that schools, churches, and youth programs use long after the grant report is filed. We are governed by SCDC, a Board of Volunteers, and an institutional committee, and every gift is tracked in a monthly report to all three. We are asking for a conversation about one focused grant, perhaps the textbooks for our thirteen courses or our computer lab. We will show you exactly where it goes and what it produces.

The need it fills. N1 Technology; N4 Textbooks; N2 Recording; N3 Furniture; N10 Summit.

Sector 17: Public Health and Violence Prevention

Who to contact. The **South Carolina Department of Public Health (DPH)**, whose **Community Violence Intervention and Prevention (CVIP)** unit awards mini grants to community partnerships and began building the state's first strategic plan for CVIP programs in 2024. Cure Violence (violence interrupter) sites in South Carolina: we could not verify an active site; verify locally.

Their hot buttons.

- Violence as a public health problem that spreads and can be interrupted.
- Community-based solutions in the places most affected, with real evaluation.

What TJP offers them.

- **Violence prevention packages** built on the science of shame and threat.
- **Evaluation-ready projects** with PROOF lines written before building.

The ask.

- Advise TJP on the state CVIP plan so Keystone projects fit real priorities.
- Connect TJP to CVIP grantees who might pilot a tool.

The pitch.

Public health treats violence like a disease that spreads from person to person, and that can be interrupted. Our residents know exactly how it spread in their own lives and neighborhoods. The Transformative Justice Project trains them in the science of shame, threat, and communication, and then asks them to build prevention programs with measurable goals written down before anything is built. We are asking you to help us align those projects with South Carolina's new violence prevention plan, so what residents build fits what communities actually need, and to introduce us to one grantee who might test a tool. You gain evaluation-ready ideas from people who know violence from the inside.

The need it fills. N7 Review panels; N6 Research.

BOTTOM LINE

Seventeen sectors, one message: TJP turns people who caused harm into people who build prevention, and every partner gets something real back. Lead with their hot button, not our need.

Part 6: The Priority Target List (Top 25)

WHY THIS IS HERE

Seventeen sectors is too many to work at once. Tier 1 covers what TJP needs before the first cohort can run safely and credibly: SCDC process, clinical support, victim-centered design, research, books, and equipment. Tier 2 builds panels, pilots, and reentry. Tier 3 widens the circle.

ANALOGY

Building partners is like building a house: foundation, then walls, then the roof. SCDC approval and clinical safety are the foundation. Research and equipment are the walls. Wider networks are the roof. Nobody shingles a roof on bare ground.

Tiers. Tier 1: first 90 days. Tier 2: days 91 to 180. Tier 3: months 7 to 12.

#	Organization (Sector)	Why them	First ask	Tier
1	SCDC Division of Programs, Reentry, and Rehabilitative Services, Volunteer Services (Oversight)	All partners enter through SCDC rules	Confirm the process for partners, donations, visits	1
2	BHDD Office of Mental Health (Behavioral health)	Trauma safety	Meeting to review trauma safety rules; clinician hours	1
3	University of South Carolina, Criminology and Criminal Justice or College of Social Work (Research)	Research depth	Scoping meeting for a lead evaluation partnership	1
4	Benedict College (Research, education)	Proven SCDC partner	Meeting on research or co-facilitation	1
5	Claflin University (Research, education)	Pathways from Prison	Meeting on co-facilitation and textbooks	1
6	Kairos Prison Ministry of South Carolina (Faith)	Already inside SCDC	Mentors; introduce TJP to its volunteers	1
7	SC Attorney General, Crime Victim Services Division (Victims)	Victims first	Advise on Personal Narrative protocol	1
8	SCDC Victim Services (Victims)	Internal victim partner	Review protocol and process	1
9	Central Carolina Community Foundation or the regional community foundation (Philanthropy)	Equipment and book grants	Conversation about one focused grant	1
10	Local technology businesses and SC Chamber members (Workforce)	Donated PCs and printers	Request for used business equipment	1

#	Organization (Sector)	Why them	First ask	Tier
11	JUMPSTART SC (Reentry, faith)	SCDC and PPP partner; housing and jobs	Mentoring and a reentry pathway	2
12	Alston Wilkes Society (Reentry)	Statewide reach	Reentry pathway; co-facilitated session	2
13	SCCADVASA (Victims, prevention)	DV and sexual assault prevention	Keystone panel for DV projects	2
14	MUSC National Crime Victims Research and Treatment Center (Victims, research)	Trauma research	Advise on trauma content and safety	2
15	SC Department of Juvenile Justice (Youth)	Credible Messengers Initiative	Advise on youth tools; later pilot	2
16	SC Department of Probation, Parole and Pardon Services (Supervision)	Community supervision	Presentation to residents on supervision	2
17	NAMI South Carolina (Behavioral health, law enforcement)	CIT program; family voice	Specialized training session	2
18	FAVOR Upstate or regional recovery community organization (Recovery)	Peer recovery expertise	Guest-teach Course 8 session	2
19	College of Charleston or Furman University (Research, Inside-Out)	Inside-Out experience in SC	Explore an Inside-Out style course	2
20	SC Commission on Prosecution Coordination (Courts)	Statewide diversion	Keystone panel; diversion pilot lead	3
21	SC Sheriffs' Association (Law enforcement)	Voice of all 46 sheriffs	Attend a presentation on shame and violence	3
22	Prison Mindfulness Institute (Learning networks)	Path of Freedom	Printed books; staff training	3
23	SC4CJR (Advocacy)	Research and reform network	Spread vision; Summit	3
24	SC Bar Pro Bono Program (Legal)	Large volunteer base	Legal accuracy review; panels	3
25	SC Department of Public Health, CVIP unit (Public health)	State violence plan	Align Keystone topics with the plan	3

FACILITATOR NOTE

Why start with SCDC itself? Every partner will ask, "Is this approved?" Why universities in Tier 1? The Evidence System should be designed with the research partner before Cohort A takes its first baseline. Data not collected on day one is gone forever.

BOTTOM LINE

Start inside (SCDC), then safety (clinical and victim services), then proof (research), then tools (books and equipment). Panels, pilots, and reentry come next. The wider circle follows.

Part 7: The Partnership Menu

WHY THIS IS HERE

Partners want to know two things: "What exactly are you asking of me?" and "What will I get back?" A menu answers both, and lets a partner start small and grow. It also keeps TJP honest: every level lists commitments on both sides.

Four levels of partnership

Level	Partner commits to	TJP gives back	Typical partner
Friend	Attend one visit or event; share TJP's vision in their circle; receive updates	Quarterly partner update; invitation to the Annual Summit; thank-you letter from the Board	Pastor, legislator, local leader, advocate
Contributor	One defined gift of goods or time: books, equipment, printing, a guest session, one panel	Friend benefits; Monthly Report summary; named thanks (with permission); a record of what their gift built	Business, congregation, faculty member, clinician
Partner	A written agreement for ongoing help over at least one year: mentoring, co-facilitation, clinical hours, pilots, panel seats	Contributor benefits; a Summit role (panel or presenter); annual impact letter; data access only under a formal SCDC-approved agreement	University department, BHDD office, reentry organization, Kairos
Founding Partner (Champion)	A multi-year commitment to a core need: lead evaluation, clinical support, the computer lab, the textbooks, or the Summit	Partner benefits; a seat on an advisory circle to the Board (advisory only, not governing); co-authorship where they do research; listed as a Founding Partner	Lead university, BHDD, lead funder

What TJP never offers

TJP never offers influence over who enters or leaves the program (that belongs to SCDC and the Interdepartmental Committee); residents' personal stories for marketing; special visits, privileges, or access in exchange for gifts; raw data outside an approved agreement; naming rights over residents or cohorts; or promises about any person's outcome. We measure; we do not guarantee.

ANALOGY

The Partnership Menu is like a thermostat, not a price tag. A price tag says "pay this, get that." A thermostat says "set the level that fits your season." A partner can move up or down as their capacity changes, and TJP adjusts what it offers in return, always within SCDC rules.

How gifts are handled. Every offer goes to the Board, then the Interdepartmental Committee. Donations follow SCDC donation policy and are accepted only by authorized staff (verify locally). Every gift is logged in The TJP Evidence Workbook, appears in The TJP Monthly Report, and is thanked by the Board within 14 days.

BOTTOM LINE

Four levels, commitments on both sides, nothing for sale. A Friend can become a Founding Partner one honest step at a time.

Part 8: The Annual Summit

SUMMARY

Once a year, TJP gathers partners, all three levels of leadership, and (where approved) residents to show what was built, what was learned, and what comes next.

Who attends

SCDC leadership, the Board of Volunteers (hosts), the Interdepartmental Committee, TJP residents as approved (presenters), partners at every level, and invited guests such as legislators, judges, agency leaders, and survivors' advocates who are deciding whether to join.

Format (half day, inside the institution where approved, or a campus version with recorded resident presentations)

Time block	What happens
Welcome (20 min)	Vision and mission; the year in one page
The Evidence (30 min)	Research partner presents results from The TJP Evidence System
Keystone Showcase (60 min)	Teams present intervention packages; panel members comment
Adoption Stories (30 min)	Partners who piloted a TJP tool report what happened
Cross-Sector Tables (45 min)	Mixed tables (a judge, a pastor, a clinician, a professor) tackle one South Carolina harm
Commitments (15 min)	Each partner writes one commitment for next year

What partners see. The products their gifts helped build; validated results, including what did not work; the Adoption Register; and residents speaking for themselves.

CAUTION

Any resident participation, recording, or outside guest list requires SCDC approval well in advance. If residents cannot attend a campus Summit, use approved recordings (Channel 2) or hold the Summit inside the institution.

BOTTOM LINE

The Summit is the annual "show your work." It turns partners into witnesses, and witnesses into champions.

Part 9: The Outreach Pipeline

ANALOGY

Outreach is gardening, not throwing seed from a truck. Pick the spot, test the soil, plant carefully, water on a schedule. Most partnerships that fail were planted well and never watered.

The six steps

Step	What happens	Owner (leadership level)	Residents' role
1. Identify	Choose organizations from the Priority Target List	Board of Volunteers, with Interdepartmental Committee approval	Suggest targets from Think Tank research
2. Research	Fill out a Partner Research Sheet: hot buttons, fit, need it fills	Board or staff (who can use the internet)	Complete sheets from printed materials staff provide
3. Introduce	Letter or call from the Board of Volunteers, with the Leave-Behind	Board of Volunteers	Draft pitch ideas using the Pitch Builder
4. Visit	Approved tour or meeting; Channel 3 presentation if approved	Interdepartmental Committee approves and schedules; SCDC volunteer services clears visitors	Present work at approved visits
5. Agree	Choose a Partnership Menu level; sign a letter of intent or MOU	SCDC Division approves formal agreements; Board negotiates	None
6. Steward	Thank, report, invite, measure	Board of Volunteers; results in The TJP Monthly Report	Thank-you notes (staff reviewed); deliver the work

The follow-up rhythm

When	What	Who
Day 0	Introductory letter and Leave-Behind sent	Board
Day 10	Follow-up call or email	Board
Day 30	Second follow-up with one new piece of news	Board
Within 14 days of any visit or gift	Thank-you letter; gift logged	Board, staff
Monthly	Partner news included in The TJP Monthly Report	Interdepartmental Committee

When	What	Who
Quarterly	Partner update sent to all Friends and above	Board
Annually	Impact letter and Summit invitation	Board

The three-touch rule. If there is no answer after three touches (Day 0, Day 10, Day 30), move the target to "Later" and try again in six months. Never pester.

Meeting Rhythm link. Tactical (weekly) reviews the Outreach Tracker and assigns next steps (Playbook Question 7). Strategic (monthly) picks the next partners. Horizon Review (quarterly) asks which sectors are missing.

BOTTOM LINE
Identify, Research, Introduce, Visit, Agree, Steward. Leaders own every outside step. Water on a schedule.

Part 10: Sample Introductory Letter (from the Board of Volunteers)

Use on Board letterhead. Adapt the bracketed parts. Never send a letter written in a resident's name to an outside organization.

[Date]

[Name]

[Title]

[Organization]

[Address]

Dear [Name],

I am writing on behalf of the Board of Volunteers of the Transformative Justice Project (TJP), a program of the South Carolina Department of Corrections at [Institution].

TJP reframes the narrative of harm, healing, and prevention. Our mission is to implement the principles and practices of Transformative Justice across all sectors of South Carolina. Residents study thirteen courses on the science of harm and healing, then research, build, and test real prevention tools for South Carolina communities. The program is governed by three levels of leadership: SCDC's Division of Programs, Reentry, and Rehabilitative Services; our Board of Volunteers; and an institutional Interdepartmental Committee.

I am reaching out because [organization] cares deeply about [their hot button, in their words]. We believe TJP can help by [what TJP offers them, one sentence].

We would be grateful for [one exact ask: a 30-minute meeting / a visit / your review of our trauma safety rules / your advice on one topic]. I have enclosed a one-page overview.

Every partnership with TJP follows SCDC policy, and every contribution is recorded and reported to all three levels of leadership.

Thank you for considering this. I will follow up by [date, 10 days out].

Respectfully,

[Name]

[Title], Board of Volunteers, Transformative Justice Project

[Contact information approved by SCDC]

Enclosure: TJP Overview

Part 11: MOU Checklist

An **MOU** (memorandum of understanding) is a written agreement that says who will do what. It is not usually a contract for money, but it makes promises clear. Every MOU must be reviewed and approved through SCDC before signing.

Done	Item	Notes
_____	Parties and purpose, tied to TJP's vision and mission	TJP acts under SCDC authority
_____	What the partner will do	Specific, measurable
_____	What TJP and SCDC will do	Specific, realistic
_____	Start date, end date, review date	Usually one year, reviewed at 6 months
_____	Volunteer clearance, training, and conduct rules	SCDC volunteer services rules; points of contact are Board or staff, never a resident
_____	Clinical boundaries	Peer facilitators are educators, not therapists; trauma sessions staff-led with licensed professionals
_____	Donations: what, how accepted, who owns them	Follow SCDC donation policy
_____	Data: what is shared, how protected, IRB approval	No data without written approval
_____	Confidentiality of residents and victims	Written consent required for any story
_____	Media, publication, and recording rules	SCDC approval required
_____	Recognition: how the partner may be named	No endorsement claims beyond what is approved
_____	Reporting: how the partnership appears in The TJP Monthly Report	Monthly
_____	How either side can end the agreement	Written notice
_____	Signatures of authorized SCDC official and partner	Board signs only if authorized

CAUTION

An MOU that promises data before an IRB and SCDC have approved it is a broken promise waiting to happen. Write "data sharing to be defined in a separate agreement" if the details are not ready.

Part 12: Signs for the Dorm

SIGN FOR THE DORM

WE BUILD. LEADERS REACH OUT.

Residents do the work. The Board and staff carry it outside. No resident solicits, ever.

SIGN FOR THE DORM

KEEP IT CLEAN

Channels approved. Leaders do the asking. Every gift logged. Access is never for sale. No promises we cannot keep.

SIGN FOR THE DORM

FIND THE LOCK BEFORE YOU CUT THE KEY.

Hot button. Offer. Proof. Exact ask. (HOPE)

SIGN FOR THE DORM

THE SOIL IS SOUTH CAROLINA.

We are the seed. Partners are the soil. The harvest is fewer victims.

Worksheet 1: Partner Research Sheet

Completed in the Think Tank from printed materials provided by staff. Reviewed by the Board of Volunteers. One sheet per organization.

Field	Answer
Organization name	_____
Sector (1 to 17)	_____
What they do (one sentence)	_____
Where they work (counties, statewide)	_____
Who leads the relevant office (staff to verify)	_____
Source of information (document, date)	_____

Their hot buttons (what they worry about, what they are measured on):

1. _____
2. _____
3. _____

Which TJP courses or products speak to them?

Course or product	Why it fits
_____	_____
_____	_____
_____	_____

Which need could they fill? (circle) N1 Technology / N2 Recording / N3 Furniture / N4 Textbooks / N5 Clinical hours / N6 Research / N7 Review panels / N8 Mentors / N9 Printing / N10 Summit

Possible first ask (one, small, specific):

Risks or cautions (ethics rules, sensitivities, conflicts):

Suggested tier: 1 / 2 / 3 **Prepared by:** _____ **Date:** _____ **Reviewed by (Board):** _____

Worksheet 2: Pitch Builder (HOPE)

Draft here. The Board of Volunteers adapts and sends. Target 100 to 150 words.

Partner: _____ Sector: _____

Step	Prompt	Your draft
H Hot button	In their words, what keeps them up at night?	_____
O Offer	What does TJP give them that they cannot easily get elsewhere? Name a course, product, or channel.	_____
P Proof	How will we show it worked? Which PROOF line or measure?	_____
E Exact ask	One small, specific first request	_____

Full pitch (write it out as "we"):

LESS check:

Test	Yes / No	Fix
Lose a step: is there a sentence we can cut?	_____	_____
Explain it in one breath: can you say the ask in one breath?	_____	_____
Stranger-proof: would someone outside TJP understand every word?	_____	_____
Small enough to carry: is the ask small enough to say yes to?	_____	_____

CLEAN check: Does the pitch ask for anything that sells access, promises outcomes, or comes from a resident? If yes, rewrite. _____

Kept by the Board of Volunteers or staff. A copy (without private contact details) may be reviewed at the weekly Tactical meeting.

[illegible]

Three-touch rule: After three touches with no reply, mark "Later" and set a date six months out.

This month's count: Identified _____ Researched _____ Introduced _____ Visited _____ Agreed _____ Stewarded _____

Worksheet 4: Partner Stewardship Log

One page per active partner. Kept by the Board of Volunteers. Summary goes in The TJP Monthly Report.

Partner: _____ Level: Friend / Contributor / Partner / Founding Partner

Agreement date: _____ Review date: _____ SCDC approval on file: Yes / No

Date	What they gave (goods, hours, service)	Logged in Evidence Workbook?	Thanked (date, by whom)	What it helped build
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____

What TJP promised them, and did we deliver?

Promise	Delivered?	Date
_____	_____	_____
_____	_____	_____
_____	_____	_____

3 Ws for this partnership (review quarterly):

What Worked: _____

What Wobbled: _____

What's Next (one change): _____

Summit invitation sent: _____ Annual impact letter sent: _____

What Could Go Wrong

Risk	What it looks like	How we prevent it
A resident contacts a partner directly	A letter home asks family to call an organization	CLEAN Code; orientation training; all contact through the Board
A gift looks like a favor	A donor asks for a visit or special treatment	"What TJP never offers" table; Committee review of every gift
Victims feel used	A Personal Narrative reaches a survivor without care	Victim services protocol first; therapist and survivor choice; SCDC approval
Overpromising	"Our graduates won't reoffend"	Say "we measure," never "we guarantee"
Clinical overreach	A peer facilitator acts like a therapist	Clear scope; licensed staff for trauma sessions
Political risk	TJP appears to lobby	TJP informs; partner organizations advocate on their own

Further Study

FURTHER STUDY

Readings for the Board, staff, and residents. Staff can print excerpts for the Think Tank.

- **Howard Zehr, *The Little Book of Restorative Justice*.** The clearest short introduction to victim-centered justice. Read before approaching any victim services partner.
- **Danielle Sered, *Until We Reckon*.** How a program for people who committed violence earned the trust of survivors. A model for Sector 3 conversations.
- **Bryan Stevenson, *Just Mercy*.** Shared language for faith, legal, and advocacy partners.
- **Chip Heath and Dan Heath, *Made to Stick*.** Why some messages stick and others vanish. Use when writing pitches.
- **Compassion Prison Project, *Step Inside the Circle* (film).** A short film showing childhood trauma inside a prison yard. Useful for faith, mental health, and funder audiences (approval needed to screen).

Sources

All sources were checked in September 2026. Organization details change; verify before contact.

SCDC and state agencies

- SCDC, Programs, Reentry and Rehabilitative Services (Volunteer Services, Pastoral Care, Reentry): <https://www.doc.sc.gov/programs>
- SCDC Victim Services: <https://scdcvictimservices.sc.gov/>
- Office of the Governor, behavioral health restructuring law (BHDD): <https://governor.sc.gov/news/2025-06/gov-mcmaster-signs-behavioral-health-restructuring-bill-law>
- SC Department of Behavioral Health and Developmental Disabilities: <https://bhdd.sc.gov/>
- BHDD Office of Mental Health, inpatient and forensic services: <https://www.scdmh.org/inpatient-services/>
- SC Department of Juvenile Justice, Prevention and Intervention: <https://djj.sc.gov/index.php/programs-and-services/prevention-intervention>
- SCDJJ, Credible Messengers Initiative: <https://djj.sc.gov/about/updates/credible-messengers-initiative-launched-department-juvenile-justice>
- SCDJJ volunteers: <https://djj.sc.gov/index.php/programs-and-services/volunteer-scdjj>
- SC Department of Probation, Parole and Pardon Services, About: <https://ppp.sc.gov/about-ppp>
- PPP Victim Services: <https://ppp.sc.gov/victim-services>
- SC Attorney General, Crime Victim Services: <https://www.scag.gov/crime-victim-services/>
- SC Attorney General, Crime Victim Ombudsman: <https://www.scag.gov/inside-the-office/crime-victim-services-division/crime-victim-ombudsman/>
- SC Department of Public Health, CVIP: <https://dph.sc.gov/health-wellness/health-safety/community-violence-intervention-and-prevention-cvip>
- SC DPH, statewide CVIP plan announcement: <https://dph.sc.gov/news/dph-create-statewide-plan-prevent-community-violence>
- SC Department of Employment and Workforce, Second Chance: <https://dew.sc.gov/second-chance>
- SC Technical College System: <https://www.sctechsystem.edu/>
- SC Criminal Justice Academy: <https://sccja.sc.gov/>
- SC Law Enforcement Training Council: <https://sccja.sc.gov/law-enforcement-training-council/>
- SC Commission on Indigent Defense: <https://sccid.sc.gov/>
- SC Commission on Prosecution Coordination: <https://scprosecutors.sc.gov/commission>

Courts and legislature

- SC Judicial Branch, Treatment Courts: <https://www.sccourts.org/courts/trial-courts/treatment-court/home/>
- SC Courts Mental Health Initiative: <https://www.sccourts.org/resources/general-public/sc-courts-mental-health-initiative/>
- Senate Corrections and Penology Committee: <https://www.scstatehouse.gov/CommitteeInfo/senatecorrections.php>
- Senate Judiciary Committee: <https://www.scstatehouse.gov/CommitteeInfo/senatejudiciary.php>
- House Judiciary Committee: <https://www.scstatehouse.gov/CommitteeInfo/HouseJudiciaryCommittee/>
- House Legislative Oversight Committee, Corrections: <https://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/Corrections.php>

Law enforcement and behavioral health nonprofits

- South Carolina Sheriffs' Association: <https://www.sheriffsc.org/about>
- NAMI South Carolina, Crisis Intervention Team: <https://namisc.org/support-and-education/mental-health-education/cit/>
- FAVOR Upstate: <https://favorupstate.org/about/>

Victim services

- South Carolina Victim Assistance Network: <https://scvanlegal.org/> and <http://www.scvan.org/>
- SCCADVASA: <https://www.sccadvasa.org/about-2/>
- MUSC National Crime Victims Research and Treatment Center: <https://medicine.musc.edu/national-crime-victims-research-treatment-center>
- Alliance for Safety and Justice (overview; no SC chapter verified): https://en.wikipedia.org/wiki/Alliance_for_Safety_and_Justice and <https://cssj.org/>

Universities and education

- USC Department of Criminology and Criminal Justice: https://sc.edu/study/colleges_schools/artsandsciences/criminology_and_criminal_justice/
- USC College of Social Work, Criminal Justice research: https://sc.edu/study/colleges_schools/socialwork/research/research_areas/criminal_justice/index.php
- USC School of Law, South Carolina Restorative Justice Initiative: https://sc.edu/study/colleges_schools/law/centers/scrji/
- Clemson Center for Public Safety Research: <https://www.clemson.edu/cbshs/departments/sacj/research/affiliates.html>
- Clemson Institute on Family and Neighborhood Life: <https://www.clemson.edu/centers-institutes/ifnl/index.html>
- Inside-Out Center, Higher Education Partners (College of Charleston): <https://www.insideoutcenter.org/higher-education-partners.html>
- Furman Prison Education Partnership: <https://thepaladin.news/articles/furman-prison-education-partnership-connects-students-and-incarcerated-people>
- Wofford College, South Carolina Innocence Initiative: <https://www.wofford.edu/about/news/news-archives/2025/bringing-injustice-to-light>
- Winthrop University, Criminal Justice: <https://www.winthrop.edu/majors/23/degree-program/criminal-justice>
- South Carolina State University, Criminal Justice: <https://scsu.edu/academics/programs/criminal-justice.php>
- Benedict College Prison Education Program: <https://blc.benedict.edu/second-chance-pell-program/>
- WACH, first four-year degree through Benedict partnership (Aug. 31, 2026): <https://wach.com/news/local/2026-08-31-scdc-inmate-first-to-earn-four-year-degree-through-benedict-college-hbcu-partnership-broad-river-correctional-institution-graduate>
- Claflin University Pathways from Prison: <https://www.claflin.edu/DivisionofAcademicAffairs/special-programs-and-opportunities/claflin-university-center-for-social-justice/claflin-university-pathways-from-prison-program>
- SCICU, Second Chance Pell institutions: <https://scicu.org/second-chance-pell-initiative-four-scicu-institutions-expanding-educational-opportunities-for-prisoners/>
- Bard Prison Initiative, Consortium for the Liberal Arts in Prison: <https://bpi.bard.edu/national-engagement-and-technical-assistance/consortium-for-the-liberal-arts-in-prison/>

Learning networks

- Edovo, Our Approach: <https://www.edovo.org/about/our-approach>
- Prison Mindfulness Institute, Path of Freedom: <https://www.prisonmindfulness.org/path-of-freedom>
- Compassion Prison Project, How it all began: <https://compassionprisonproject.org/how-it-all-began/>

Faith

- Kairos Prison Ministry of South Carolina: <https://kairosofsouthcarolina.org/>
- Kairos Prison Ministry (overview): https://en.wikipedia.org/wiki/Kairos_Prison_Ministry
- Prison Fellowship, South Carolina: <https://www.prisonfellowship.org/about/justicereform/legislation/state-issues/south-carolina/>
- South Carolina Christian Action Council: <https://scchristianactioncouncil.org/>

Reentry

- JUMPSTART SC: <https://jumpstartsc.org/> and <https://www.jumpstartvision.org/the-program-south-carolina>
- Alston Wilkes Society: <https://www.alstonwilkessociety.org/>
- Turn90 and Coastal Community Foundation grant: <https://coastalcommunityfoundation.org/turn90-economic-mobility-grant/>
- South Carolina Center for Fathers and Families: <https://www.scfathersandfamilies.com/>

Advocacy

- SC4CJR: <https://www.sc4cjr.org/about-us>
- Justice 360: <https://justice360sc.org/>
- ACLU of South Carolina, Youth Justice Reform Now: <https://www.aclusc.org/campaigns-initiatives/youth-justice-reform-now/>
- South Carolina for Restorative Justice: <https://sc4restorativejustice.org/about>

Youth

- Big Brothers Big Sisters of the Upstate: <https://www.bbbsupstate.com/>
- Big Brothers Big Sisters of the Lowcountry: <https://bbbslowcountry.org/>
- Boys and Girls Clubs of the Lowcountry: <https://bgclowcountry.org/>
- South Carolina Alliance of Boys and Girls Clubs (listing): <https://greatnonprofits.org/org/south-carolina-alliance-of-boys-girls-clubs-inc>

Philanthropy, legal, local government

- Central Carolina Community Foundation: <https://www.yourfoundation.org/grants-scholarships/grant-opportunities/>
- Coastal Community Foundation of South Carolina: <https://coastalcommunityfoundation.org/grants-scholarships/>
- United Way Association of South Carolina: <https://www.uwasc.org/who-we-are>
- SC Bar Pro Bono Program: <https://www.scbar.org/for-lawyers/quicklinks/pro-bono/>
- Municipal Association of South Carolina: <https://www.masc.sc/>
- South Carolina Association of Counties: <https://www.sccounties.org/about-scac>

Could not verify

- **"Amplified" program (Florida).** Searches found no Florida corrections or reentry program by this name. We found an unrelated podcast, *Amplified Voices*, about people affected by the justice system, with no confirmed Florida base, and several youth mentoring programs called "Amplified" outside Florida. **How to find it:** ask Louis

where he heard of it (a book, a chaplain, a visitor, a newsletter); ask the Florida Department of Corrections' Office of Programs and Re-Entry or the Florida Prison Education Project (University of Central Florida) whether they know it; search Florida nonprofit registries and the IRS Tax Exempt Organization Search for "Amplified."

- **Cure Violence sites in South Carolina.** Not verified. Check with SC DPH's CVIP unit for current violence intervention grantees.
- **A South Carolina chapter of Crime Survivors for Safety and Justice.** Not verified.
- **Prison Fellowship Academy in SCDC.** Not verified; Prison Fellowship's verified South Carolina work is advocacy.
- **Local pastors' networks** and **individual technology donors:** by nature local; verify near the institution.